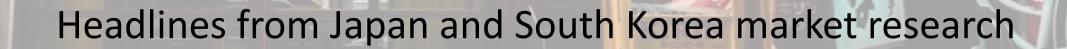
PUTTING CONSUMERS FIRST





Objectives of today...

- Overview of the research (not a deep dive or page turn)
- Summary of the key insights (not a shopping list)
- Roadmap of next steps
- Lots of time for Q&A



Market research – what it is (and isn't)

Market research is a tool to reveal consumer truths – why consumers in a particular market behave the way they do.

It will, done properly, provide greater insight into barriers and opportunities in that market.

It is NOT going to provide a universal view of *all* consumers. It brings to life the 'average' consumer – the 'sweet spot' in the mainstream market.

Keep in mind that all markets are diverse, with consumers at all levels of involvement. The key is to understand the consumer, their needs, and where your brand fits. These together tells you the addressable opportunity and how to unlock it.

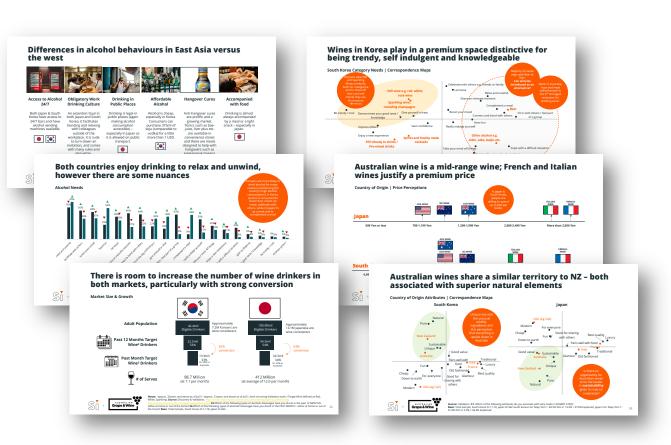


What we set out to achieve...

- 1. To improve our understanding of the existing and emerging consumer opportunities in two key markets.
- 2. To improve how we plan, invest and execute collaboratively for both the category and our brands.
- 3. To start with the consumer and work backwards: where wine fits into their lifestyles and what are the opportunities to build new occasions.



What the research gives us...



- Insight into consumer need states: what is the role of alcohol in their lives and where wine fits in.
- Insight into perceptions about Australian wines
- Insight into the opportunities how to unlock new occasions by overcoming barriers and how Australia can lead this category development



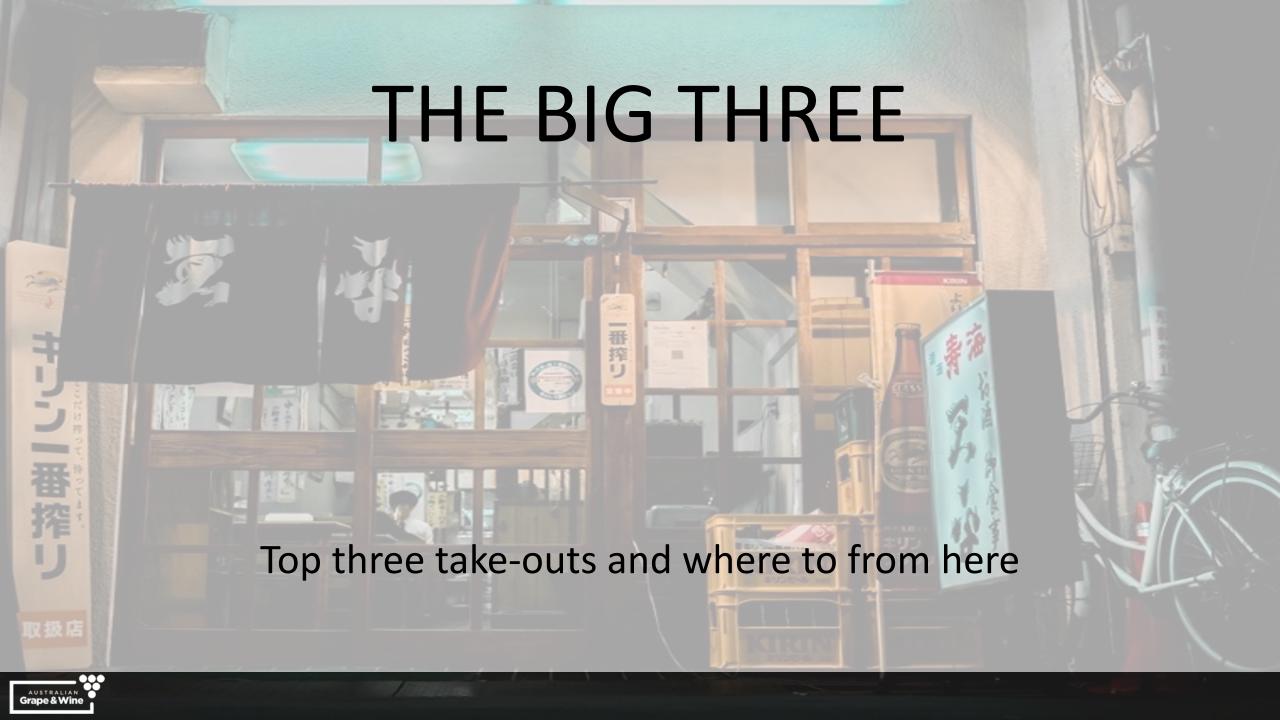


Several key themes came out...

While there are similarities between the markets, there are also **fundamental differences** that need to be taken into account.

There is still a category job to do in both markets. While there is interest in wine, there is relatively low knowledge of the role of wine as an everyday drink.

There is **no defining position for Australian wine amongst consumers**. While trade awareness is good, consumers have little to no emotive connection with Australian wines.



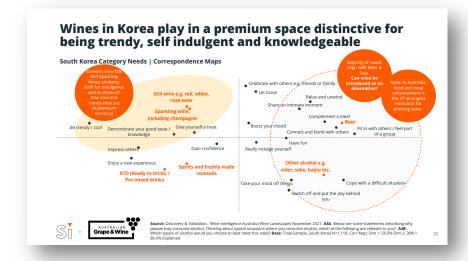
1. Back to basics: developing the wine category

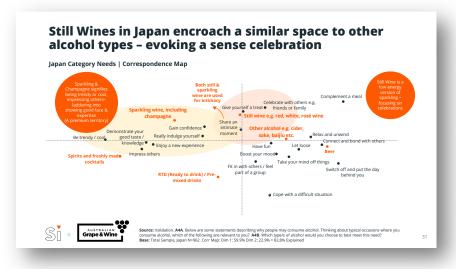
What?

While there is strong interest in wine in both markets, there is little objective knowledge.

Wine is seen as luxurious and indulgent, so is led out by well-known brands and regions like France and Italy.

It is not yet an everyday beverage choice for a wide range of occasions.







1. How to extend the role of wine...



Make premium more accessible (every day)

Re-define what premium means in these markets by making special moments more accessible.

Consider the following in becoming more accessible (masstige):

- · Be seen with more accessible food pairings (i.e. regular steak vs Wagyu)
- Use relatable but slightly fancy





Introduce new 'everyday special' occasions

Move into a social & casual territory focused on connecting and bonding with friends & family.

Demonstrate wines can be for

- · Non-milestone birthdays
- · Larger social gatherings
- · Day drinking / early evening moments
- · Spontaneous catch-ups / occasions





Position Australian wine as the ideal country for 'everyday special'

Leveraging Australian's laid-back and stress-free characteristics to speak to making everyday special.

Popular Australian lifestyle aspects are:

- · Laid-back & easy going: Not taking life
- Prioritising individualism and making small moments special.





So what?

There are two main jobs to do here:

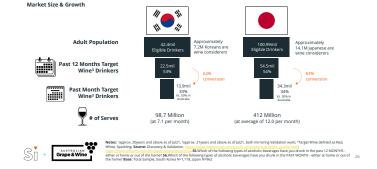
- 1. Build accessibility of wine through building knowledge (especially around food pairing and low tempo socialising).
- 2. Build new occasions around 'everyday premium' to break down barriers to consumption.





1. Back to basics: developing the wine category

There is room to increase the number of wine drinkers in both markets, particularly with strong conversion



Wine drinking occasions are commonly accompanied with food

When

Where

Who

Whese is most enjoyed on a quite enjoyed on a quite is bylically enjoyed at home or at existuarin town the student of ging out for low-energy moments.

Unlike in the West, the culture of ging out for low-energy moments and best enjoyed in low-energy moments.

At home the atmosphere for wine dinking drift on the location of the open it convinces in large department of the atmosphere for wine dinking drift on the location of the open it can facilitate deep conversations with their locations of ging out for low-energy moments.

At home the atmosphere is calling released & comfortable.

At a restaurant it is elegant and it is elegant and

Now what?

Key is fitting into consumers' habits, rather than trying to change them:

- 1. Food and wine pairing is important create retail events, digital collateral, and trade education assets that help consumers pair with popular dishes.
- Create new occasions for wine, especially at-home and low tempo socialising.
- 3. Be where they are: how do we get our wines into venues like Izakayas?

2. Standing for something: positioning Australian wine

What?

Many Japanese and Korean consumers see Australian wine as lacking in differentiation. We are mainly known as a value-for-money offering with no emotive cues.

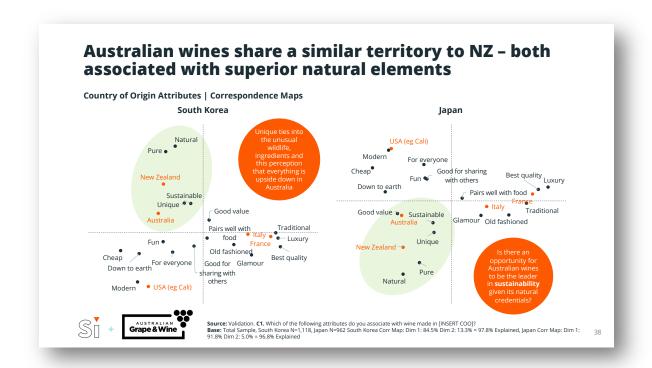
Conversely, Australia as a country creates strong imagery and associations for consumers that could be leveraged.

Preference for Australian wines is driven by its welcoming taste, value for money & previous experience **Australia Wine Preference** "Australia is a vast place and nature is still alive, so I think you can trust the raw materials grown there" The freshness Value for Money Previous Experience & Taste Recommendation Taste of Australian wines is generally Compared to others. Australian wines seen to be rich, but still able to cater to are seen to be high quality for the Most preferers of Australian wines tie most consumers with the lightness and back an experience (personal or price they pay. pleasantness. through others) with their choice. "It's delicious for the price"- South Korea "It is mild and soft for beginners to drink." -"A friend of mine recommended Australian "It's delicious in wine, but the price is not so South Korea wine." - South Korean high." - Japan "It is easy to drink even for beginners and "I want to remember the atmosphere, taste, "The cost performance is high, and you can goes well with meals." - Japan and atmosphere at that time." - Japan feel the high quality for the price." - Japan Source: Exploration & Validation. P3C. Why do you prefer Australian wine? G7a. What is it about Australian wine hat appeals to you? Grape & Wine Base: Quant [Australia preferers, South Korea N=35, Japan N=24], Qual [N=20]



2. Standing for something: positioning Australian wine

- **So what?** Our focus in the past has been winning trade minds; we now need to win consumer hearts.
 - 'Relaxed excellence' is a compelling personality in these markets that resonates with drinkers and is uniquely Australian.
 - 'Sustainable' and 'natural' are strongly associated with Australia and are appealing to wine consumers so could be leveraged.





2. Standing for something: positioning Australian wine

Now what?

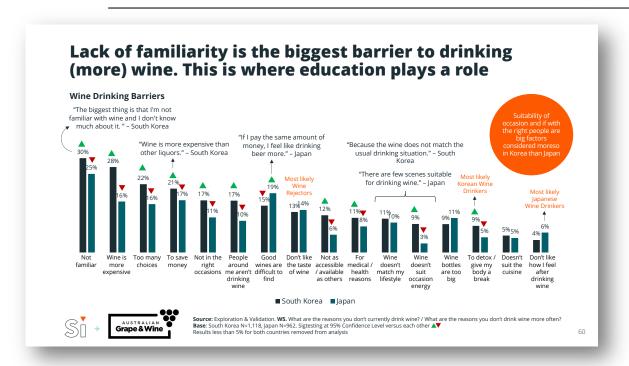
We need to build an **emotive connection with consumers** that moves us beyond past positioning, whilst replicating how compelling and attractive it was at the time.

The **sense of place and people** that is the essence of wine, but links to what Australia as a brand means to consumers is key, as is being clear **who we're talking to and what we're trying to say**.





3. Make wine more accessible: overcoming barriers



What?

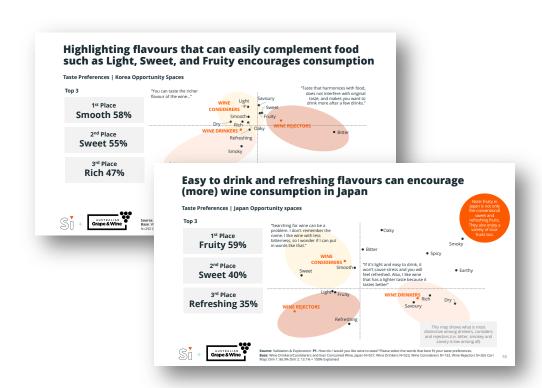
Whether it's recruiting new drinkers, or increasing occasions for existing drinkers, consistent feedback is that the category is confusing. This creates barriers to trial and exploration.

3. Make wine more accessible: overcoming barriers

So what?

There is an opportunity to position Australia as the region that helps decode wine and removes the confusion and impenetrability that surrounds wine for many consumers in these markets.

Whether it's on pack, digital / social comms, or events, there are huge opportunities to be the region that partners with consumers to help them navigate the category.



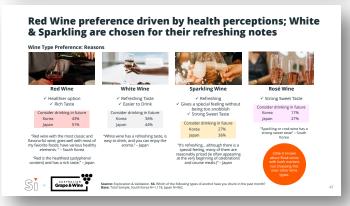
3. Make wine more accessible: overcoming barriers

Now what?

Look at product and packaging innovation to help consumers into the category, and to encourage exploration once they're there.

- Small format packs to assist trial,
- Rosé and lighter-style wines,
- On-pack food and wine pairing suggestions (POS, QR codes, pictograms, etc.),
- Consumer-friendly language on pack and at point of sale that speaks to flavour and style,
- Cross-category food pairing events, for example Shiraz and Australian beef.







In summary...

- Understand the consumer: fitting into their lifestyle and using their language breaks down barriers.
- Understand the market: it helps you make better business decisions.
- One voice is easier to understand than many voices saying different things. Working together in building the Australian wine category is more efficient and effective.





Any questions?





Tools and resources

AGW export resources:

https://www.agw.org.au/policy-and-issues/growing-ourexports/

Wine Australia resources:

https://www.wineaustralia.com/market-insights

https://www.wineaustralia.com/news/market-bulletin



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